# Is Too Much Advice Hurting Your Bottom Line?

box of crayons®



## Is Too Much Advice Hurting Your Bottom Line?

Giving and seeking advice are human habits. When faced with a challenge, you may wonder who you can turn to for words of wisdom. When approached by a friend in need, you might find yourself wanting to share what you would do in their situation.

It's no different in the workplace, where managers may assume it's their job to offer advice to their direct reports, and people at all levels often seek advice from managers and mentors.

An "advice-giving culture" in the workplace may seem natural, but it's not inevitable. In fact, it can be actively harmful to your organization. Even when well-meant, advice's prescriptive nature is contrary to creative thinking and collaborative problem-solving.

Is too much advice hurting your bottom line? Look for these three common signs that an advice-giving culture is damaging productivity and well-being at your organization:

#### 1. People Aren't Following Their Instincts

An advice-giving culture discourages autonomy, as people become dependent on instruction rather than using their own judgement and critical thinking to solve problems. When this starts to happen, micromanagement becomes the norm.

Autonomy is critical to a healthy workplace. When people don't feel empowered to make their own decisions, they may begin to experience burnout.





#### 2. Constructive Feedback Is Met With Hostility



In a healthy organization, it's understood that receiving constructive feedback and putting it into action is part of everyone's job.

Constructive feedback isn't personal but a tool for continuous improvement and growth.

In an advice-driven organization, constructive feedback is more readily misinterpreted as an attack, and accountability is confused for punishment.

### 3. Failure Leads To Giving Up Rather Than Learning

In a healthy organization, it's understood that receiving constructive feedback and putting it into action is part of everyone's job.

Constructive feedback isn't personal but a tool for continuous improvement and growth.

In an advice-driven organization, constructive feedback is more readily misinterpreted as an attack, and accountability is confused for punishment.





#### Now what?

The alternative to an advice-giving culture is a curiosity-led culture, in which people at all levels approach challenges from a place of openness and inquiry. It's an impactful mindset shift, but it doesn't happen overnight.

#### **Discover the Coaching Habit**







